

# S.277 An act relating to certificates of need and to replacing the Health Resource Allocation Plan

Green Mountain Care Board January 2018



### **Background: CON laws**

### What is CON?

 Certificate of need laws requires health care facilities to obtain state approval prior to making large capital investments or offering new health services that exceed set financial thresholds

### Intent of CON?

 CON laws aim to avoid unnecessary duplication of services and limit excessive growth in health care costs by approving only those expenditures deemed necessary to meet community health needs



### CON laws: State-by-state comparison

### Jurisdiction Acute Hospital Beds AL AK CT DE FL GA HI IL IA KY MEMD MI MS MO NV NH NJ NY NC RI SC TN VT VA WA WV DC 28 Air Ambulance AL ME MA MI VT DC 6 AZ 1 Ambulance Services AL AK CT DE GA HI IL IA KY MEMD MA MIMS MT NV NH NY NC RI SC TN VT VA WA WV DC 27 ASCs AL HI ME MD NJ NY NC TN VT WA DC 11 Burn Care Cardiac Catheterization AL AK CT DE GA HI IL IA KY MEMD MIMS MONH NJ NY NC RI SC TN VT VA WA WV DC 26 AK CT HI ME MI MO NY NC RI VT VA WV DC 13 CT Scanners AL AK GA HI ME MA MI MS MO NC RI SC VT VA DC 15 Gamma Knives AL AR GA HI KY MD MS MT NJ NY NC SC TN VT WA WV DC 17 Home Health AL AR CT FL HI KY MD MS MT NJ NY NC OR RI SC TN VT WA WV DC 20 Hospice Intermediate Care Facilities AR FL GA HI IL IA KY LA MD MS MO MT NV NJ NC OK SC TN VT VA WV WI 22 Long Term Acute Care AL AK CT DE FLIGA HILLI IA KY MEMD MI MS MONH NJ NC OR RI SC TN VT VA WA WV DC 27 AL AK AR CT DE FL GA HI IL IA KY LA MEMD MA MIMS MT NENH NV NJ NY NC OH OK OR RISC TN VT VA WA WV WIDC 37 Nursing Home Beds VT DC 2 Medical Office Buildings AK CT HI KY ME MA MI MS MO NH NY NC RI SC TN VA VT WV DC 18 MRI Scanners AL AK CT FL GA HI IL KY ME MD MA MI NJ NY NC RI SC TN VT VA WA WV DC 23 NICU AL AK CT GA HI IL MEMD NY RI VT VA WA WV DC 15 Obstetrics Services AL AK CT GA HI IL IA KY MEMD MA MIMS NH NJ NY NC RISC TN VT VA WA WV DC 25 Open Heart Surgery AL AK CT FL HI IL IA KY MEMD MA MI NJ NY NC RI VT VA WA WV DC 21 Organ Transplants AK CT DE GA HI KY ME MA MI MS MONHNORI SO TN<mark>VT</mark> VA WV DC 20 PET Scanners Psychiatric Services AL AK AR CT FL GA HI IL KY MEMD MA MIMS NH NJ NC OK RISC TN VT VA WA WV DC 26 AL AK CT DE GA HI IA KY ME MA MI MS MONH NY NC RI SC TN VT VA WV DC 23 Radiation Therapy AL FL GA HI IL KY ME MD MA MS MO MT NE NH NJ NY NC RI SC TN VT VA WA WV DC 25 Rehabilitation Dialysis AL AK HI IL MEMS NY NC VT WA WV DC 12 AR LA MO NC VT 5 Assisted Living Facilities AK FL HI IL NO OK RI SO TN WA WI VT DO 13 Subacute Services AL CT FL GA HI KY ME MD MA MS MT NH NC RI SC TN VT WV DC 19 Substance/Drug Abuse HI ME VT DC 4 Ultra Sound

Source: "Certificate of Need: State Health Laws and Programs." National Conference of State Legislators. Updated January 2013; material added April 2015. http://www.ncsl.org/research/health/con-certificate-of-need-state-laws.aspx.



### **Background: HRAP**

### What is HRAP?

 The Health Resource Allocation Plan is a statutorily-required four-year plan that provides an inventory of supply and the distribution of health facilities and services in the state.

### Intent of HRAP?

 Create a policy tool to improve the allocation of scarce health care resources in the state.



### Why update CON and HRAP?

- Certificate of need (CON) adjustments seek to
  - Preserve spirit of original intent of CON—focus on projects that directly relate to health care delivery
  - Streamline the application process—allow for more expedited reviews
  - Adjust monetary thresholds for inflation (hospitals only)
  - Align CON criteria with statewide health care reform goals and principles
  - Revisit Enforcement penalties
- Eliminate the static, supply-focused Health Resource
   Allocation Plan (HRAP) and replace it with a more nimble,
   dynamic, updated assessment of unmet need



### **Stakeholder Process**

- Conducted seven stakeholder meetings April through November 2017. Representatives from the following groups were invited to partipate:
  - Office of the Health Care Advocate, VT Association of Hospitals and Health Systems, VT Medical Society, UVM Medical Center, VT Health Care Association, VT Dept. of Health, Dept of Mental Health, HealthFirst, Bi-State, Dept of Rate Setting, DAIL, BCBS, MVP
- Gathered feedback on current statute and put forth and received feedback on potential changes to CON and HRAP legislation.
- Proposal presented at the Board's November 16 meeting for Board review and public comment.



### **HRAP Proposal**

- Current: HRAP statute describes a static inventory of a specified set of health care goods and services, with focus on supply; is not a driver of solutions; does not measure gaps or underlying need.
- **Proposed**: More general resource allocation language to improve relevancy:
  - Help policymakers and regulators with analysis and decision-making, such as certificate of need applications, hospital budgets, and ACO oversight in context of larger system.
  - Utilize existing data sources more meaningfully.
  - More dynamic and up-to-date.



### **HRAP Proposal**

### In a nutshell

- 1) Requires the Board to consult the **State's Health Improvement Plan** and the **reimagined HRAP** to identify health investment priorities.
- 2) Requires the Board to publish a **report** at least every 4 years that uses existing data sources to assess Vermont's critical health needs, goods, services, and resources. (**In other words requires a more comprehensive assessment of both supply and demand and thus: unmet need**). Language requires board to use that report in its decision-making processes.
- 3) Changes the HRAP review process from one that required 5 public hearings in different regions of the state with 30 days notice published in the newspaper to one where discussion takes place at GMCB meetings which are open to the public and during which we take public comment.



## Some of the many health-related data sources that could be leveraged to better inform resource allocation decisions

Vermont State
Health Improvement
Plan

State Health
Assessment Plan Healthy Vermonters
2020

Hospital Community
Health Needs
Assessment Reports

**Hospital Report Card** 

Vermont Hospitals Report Vermont Health Care Expenditure Analysis Inventory of Quality
Activities in Vermont

Inventory of
Vermont
Communities Healthrelated Resources

Inventory and Analysis of Existing Vermont Health Data Final Report

Vermont Health Data Inventory <u>Health Care</u> <u>Workforce</u> <u>Microsimulation</u> Demand Model

SIM Population Health Plan



### **CON Proposal**

- Five substantive areas for change:
  - Greater focus on projects related to health care delivery
  - Streamline the application process
  - Adjust monetary thresholds for inflation (hospital only)
  - Align criteria with statewide health care reform goals and principles
  - Enforcement



### CON Proposal: Greater focus on health care delivery

- **Current**: Routine replacement of non-medical equipment (ex kitchens, boilers) reviewed if it meets the monetary threshold
- Proposed: Exclude routine replacement of non-medical equipment in CON process and instead review in hospital budget process.



### **CON Proposal: Streamline the process**

- **Current**: Project may only be expedited if uncontested and no interested parties.
- Proposed: Clarifies projects presumed to be expedited: Repair, renovation, or replacement of building infrastructure and Routine replacement of medical equipment.



### **CON Proposal: Streamline the process**

- **Current**: The Board shall hold a public hearing except in the case of emergency CON or no interested parties (at Board discretion).
- **Proposed**: Health Care Advocate, competing applicant, or interested party may waive the requirement for a public hearing, but continue to participate.



## CON Proposal: Adjust monetary thresholds for inflation (hospital only)

- **Current**: Diagnostic and therapeutic equipment at \$1M. New health care service or technology annual operating expenses at \$500,000.
- Proposed: Diagnostic and therapeutic equipment increases to \$1.5M from \$1M. New health care service or technology annual operating expenses increases to \$1M from \$500,000.
   Periodically adjust thresholds for inflation (Adjustment shall not exceed an amount calculated using the rate of medical inflation.)



### **CON Thresholds**

Health Facility Planning – triggering thresholds 18 V.S.A. § 9434 Health care facility other By or on behalf of a than a hospital hospital Capital expenditure \$1,500,000 \$3,000,000 Diagnostic and \$1,000,000 \$1,000,000 therapeutic equipment New health care service \$500,000 \$500,000 or technology annual operating expense exceeds Conceptual CON if \$30,000,000 \$30,000,000

project exceeds



## CON Proposal: Adjust monetary thresholds for inflation (hospital only)

A comparison to other states...

By or on behalf	f of a hospital		
	Capital	Equipment	<b>New Service</b>
Vermont	\$3,000,000	\$1,000,000	\$500,000
MEAN	\$5,991,772	\$1,942,137	\$1,188,811
MEDIAN	\$3,000,000	\$1,500,000	\$1,000,000
RANGE (low)	\$300,000	\$250,000	\$150,000
RANGE (high)	\$50,000,000	\$6,000,000	\$3,242,028

Source: 2016 National Directory State Certificate of Need Programs Health Planning Agencies, American Health Planning Association



### **Medical Inflation vs. CPI**

- Prices for medical care increase faster than general inflation
- Medical inflation is more appropriate as an upper limit for threshold adjustment; language says "shall not exceed"

By or on behalf of a hospital			
	Capital	Equipment	<b>New Service</b>
2003	\$3,000,000	\$1,000,000	\$500,000
General			
inflation 2017	\$3,997,647	\$1,332,549	\$666,275
Medical			
inflation 2017	\$4,859,363	\$1,619,788	\$809,894

Source: Bureau of Labor Statistics Calculator Inflation Rates calculated from 01/2003 through 12/2016



## CON Proposal: Align criteria with statewide health care reform goals and principles

- Current: First criterion requires application "is consistent with the Health Resource Allocation Plan."
- Proposed: In its decisions, the Board must consider health care payment and delivery reform initiatives, address current and future community needs, and is consistent with appropriate allocation of health care resources, including appropriate utilization of services. See HRAP proposal which replaces the HRAP with consideration of the State Health Improvement Plan and a report published by the Board using existing data sources.



### **CON Proposal: Enforcement**

• **Current**: One time violation: not more than \$40,000. Continuing Violation: Greater of not more than \$100,000 or 1/10th of 1% of gross annual revenues.

### Proposed:

- Cap for one-time violation increased to \$75,000 from \$40,000. Cap for continuing violation increased to \$200,000 from \$100,000. (Retains 1/10th of 1% of gross annual revenues).
- Removes "knowingly" violates.



### Additional issue - not in draft

 Purchase or transfer of ownership of nursing homes

